#### Independent Bank Corporation (IBCP)

# Earnings Call Third Quarter 2021

October 26, 2021

# Be Independent

# **Cautionary note regarding forward-looking statements**

This presentation contains forward-looking statements about Independent Bank Corporation. Statements that are not historical or current facts, including statements about beliefs and expectations, are forward-looking statements and are based on the information available to, and assumptions and estimates made by, management as of the date hereof. These forward-looking statements cover, among other things, anticipated future revenue and expenses and the future plans and prospects of Independent Bank Corporation. Forward-looking statements involve inherent risks and uncertainties, and important factors could cause actual results to differ materially from those anticipated. The COVID-19 pandemic is adversely affecting Independent Bank Corporation, its customers, counterparties, employees, and third-party service providers, and the ultimate extent of the impacts on its business, financial position, results of operations, liquidity, and prospects is uncertain. Continued deterioration in general business and economic conditions or turbulence in domestic or global financial markets could adversely affect Independent Bank Corporation's revenues and the values of its assets and liabilities, reduce the availability of funding from certain financial institutions, lead to a tightening of credit, and increase stock price volatility. In addition, changes to statutes, regulations, or regulatory policies or practices could affect Independent Bank Corporation in substantial and unpredictable ways. Independent Bank Corporation's results could also be adversely affected by changes in interest rates; further increases in unemployment rates; deterioration in the credit quality of its loan portfolios or in the value of the collateral securing those loans; deterioration in the value of its investment securities; legal and regulatory developments; litigation; increased competition from both banks and non-banks; changes in the level of tariffs and other trade policies of the United States and its global trading partners; changes in customer behavior and preferences; breaches in data security; failures to safeguard personal information; effects of mergers and acquisitions and related integration; effects of critical accounting policies and judgments; and management's ability to effectively manage credit risk, market risk, operational risk, compliance risk, strategic risk, interest rate risk, liquidity risk and reputation risk.

Certain risks and important factors that could affect Independent Bank Corporation's future results are identified in its Annual Report on Form 10-K for the year ended December 31, 2020 and other reports filed with the SEC, including among other things under the heading "Risk Factors" in such Annual Report on Form 10-K. Any forward-looking statement speaks only as of the date on which it is made, and Independent Bank Corporation undertakes no obligation to update any forward-looking statement, whether to reflect events or circumstances after the date on which the statement is made, to reflect new information or the occurrence of unanticipated events, or otherwise.

#### **Agenda**

#### Formal Remarks.

- William B. (Brad) Kessel, President and Chief Executive Officer
- Gavin A. Mohr, Executive Vice President and Chief Financial Officer
- Joel Rahn, Executive Vice President Commercial Banking
- Question and Answer session.
- Closing Remarks.

Note: This presentation is available at <a href="https://www.lndependentBank.com">www.lndependentBank.com</a> in the Investor Relations area under the "Presentations" tab.

#### **Historical Financial Data**

Year Ended December 31,						Quarter Ended,					
(\$M except per share data)	2017	2018	2019	2020	9/30/20	12/31/20	3/31/21	6/30/21	9/30/21		
Balance Sheet:											
Total Assets	\$2,789	\$3,353	\$3,565	\$4,204	\$4,169	\$4,204	\$4,426	\$4,461	\$4,622		
Portfolio Loans	\$2,019	\$2,583	\$2,725	\$2,734	\$2,855	\$2,734	\$2,784	\$2,815	\$2,884		
Deposits	\$2,401	\$2,913	\$3,037	\$3,637	\$3,598	\$3,637	\$3,859	\$3,862	\$4,012		
Tangible Common Equity	\$263	\$304	\$317	\$357	\$340	\$357	\$355	\$364	\$368		
Profitability:											
Pre-Tax, Pre-Provision Income	\$39.6	\$50.6	\$58.6	\$81.9	\$25.3	\$20.6	\$26.7	\$13.6	\$19.0		
Pre-Tax, Pre-Prov / Avg. Assets	1.50%	1.62%	1.70%	2.08%	2.46%	1.98%	2.54%	1.23%	1.67%		
Net Income <sup>(1)</sup>	\$20.5	\$39.8	\$46.4	\$56.2	\$19.6	\$17.0	\$22.0	\$12.4	\$16.0		
Return on Average Assets <sup>(1)</sup>	0.77%	1.27%	1.35%	1.43%	1.90%	1.61%	2.10%	1.12%	1.40%		
Return on Average Equity <sup>(1)</sup>	7.8%	12.4%	13.6%	15.7%	21.4%	17.8%	23.5%	12.8%	15.9%		
Net Interest Margin (FTE)	3.65%	3.88%	3.80%	3.34%	3.31%	3.12%	3.05%	3.02%	3.18%		
Efficiency Ratio	69.2%	67.2%	64.9%	59.2%	56.4%	60.6%	53.5%	69.2%	63.5%		
Asset Quality:											
NPAs / Assets	0.35%	0.29%	0.32%	0.21%	0.28%	0.21%	0.17%	0.12%	0.13%		
NPAs / Loans + OREO	0.49%	0.38%	0.42%	0.32%	0.41%	0.32%	0.27%	0.19%	0.20%		
ACL / Total Portfolio Loans	1.12%	0.96%	0.96%	1.30%	1.25%	1.30%	1.68%	1.63%	1.62%		
NCOs / Avg. Loans	(0.06%)	(0.03%)	(0.02%)	0.11%	(0.04%)	(0.02%)	(0.01%)	(0.09%)	(0.01%)		
Capital Ratios:											
TCE Ratio	9.4%	9.2%	9.0%	8.6%	8.2%	8.6%	8.1%	8.2%	8.0%		
Leverage Ratio	10.6%	10.5%	10.1%	9.2%	9.0%	9.2%	9.3%	9.0%	9.0%		
Tier 1 Capital Ratio	14.0%	13.3%	12.7%	13.3%	13.0%	13.3%	13.2%	12.9%	12.4%		
Total Capital Ratio	15.2%	14.3%	13.7%	16.0%	15.6%	16.0%	15.8%	15.5%	14.9%		



#### **3Q 2021 Financial Highlights**

#### **Income Statement**

- Pre-tax, pre-provision income of \$19.0 million compared to \$25.3 million in the year ago quarter.
- Net income of \$16.0 million, or \$0.73 per diluted share compared to \$19.6 million, or \$0.89 per diluted share in the year ago quarter.
- Net interest income of \$33.8 million, compared to \$32.0 million, in the year ago quarter.
- Mortgage loan originations of \$453.8 million, also, \$279.2 million in mortgage loans sold with \$8.4 million in net gains on mortgage loans compared to \$20.2 million in net gains in the year ago quarter.
- Mortgage servicing rights change (the "MSR Change") due to price of \$0.6 million (\$0.02 per diluted share, after taxes) compared to a negative \$1.1 million (\$0.04 per diluted share, after taxes) in the year ago quarter.
- Provision for credit losses credit of \$0.7 million compared to an expense of \$1.0 million in the year ago quarter.

#### **Balance Sheet/Capital**

- Securities available for sale increased by \$17.7 million.
- Total portfolio loans increased by \$69.4 million.
- Total deposits grew by \$149.6 million.
- Paid a 21 cent per share cash dividend on common stock on August 16, 2021.

#### **Year-to-date 2021 Financial Highlights**

#### **Income Statement**

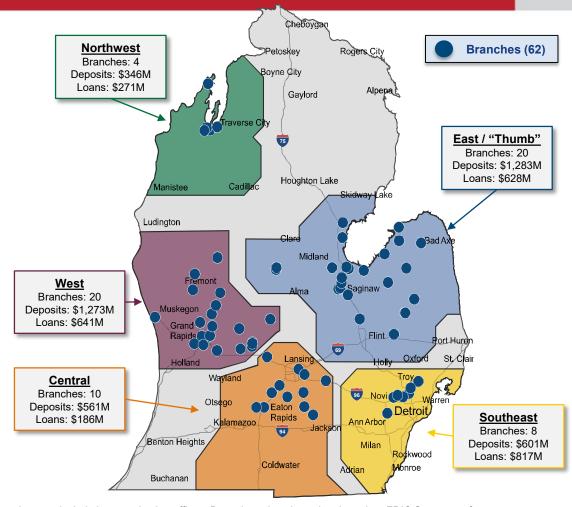
- Increases in net income and diluted earnings per share of 28.6% and 30.7%, respectively, for the first nine months of 2021 compared to 2020.
- Annualized return on average assets and on average equity of 1.53% and 17.32%, respectively, for the first nine months of 2021.
- Mortgage loan originations of \$1.44 billion and mortgage loans sold of \$963.4 million with \$30.3 million in net gains on mortgage loans for the first nine months of 2021 compared to \$46.7 million in net gains in the year ago period.
- Mortgage servicing rights change (the "MSR Change") due to price of a positive \$2.8 million (\$0.10 per diluted share, after taxes) for the first nine months of 2021 compared to a negative \$9.9 million (\$0.35 per diluted share, after taxes) in the year ago period.
- Provision for credit losses credit of \$2.6 million for the first nine months of 2021 compared to an expense of \$12.9 million in the year ago period.

#### **Balance Sheet/Capital**

- Net growth in portfolio loans of \$150.3 million, or 7.4% annualized.
- Net growth in deposits of \$374.7 million, or 13.8% annualized.
- Repurchased 659,350 common shares at a weighted average price of \$20.89 per share during the first nine months of 2021.

#### **Our Michigan Markets**

- Michigan's premier community bank. #1
  deposit market share amongst banks
  headquartered in Michigan and #9 deposit market
  share overall.
- Top 10 market share in 20 of 24 counties of operation – with opportunity to gain market share in attractive Michigan markets.
- Low cost and stable deposit base in East/"Thumb" and Central regions utilized to fund loan growth in the West and Southeast regions (higher growth & more metropolitan).
- New full service bank branch opened in Brighton, Michigan in 4Q'20.
- Opened Loan Production Offices in Ottawa County and the Macomb County in 3Q'21.
- 9 Loan Production Offices (LPOs), including 7 throughout Michigan and 2 in Ohio (residential mortgage lending only).

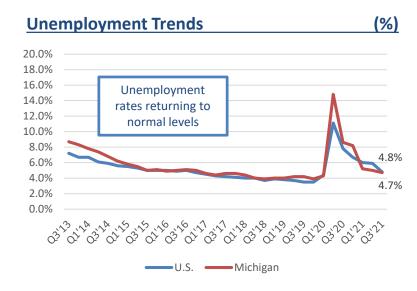


Source: S&P Global Market Intelligence and Company documents. Map does not include loan production offices. Deposit market share data based on FDIC Summary of Deposits Annual Survey as of June 30, 2021.

Note: Loan and deposit balances exclude the loans and deposits (such as brokered deposits) that are not clearly allocable to a certain market region. Loans specifically exclude: \$177 million of Ohio mortgage loans, \$43 million of resort loans and \$11 million of purchased mortgage loans.

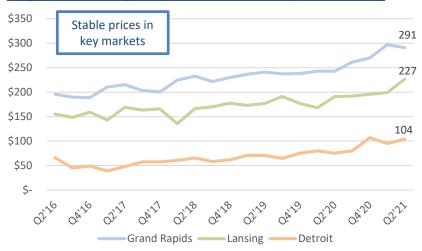


#### **Select Economic Statistics**

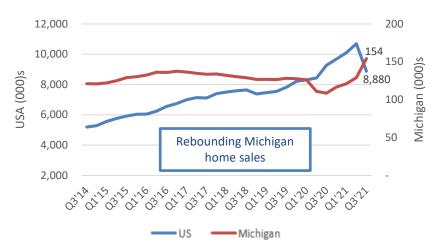




#### **Regional Average Home Sales Price (Thousands)**



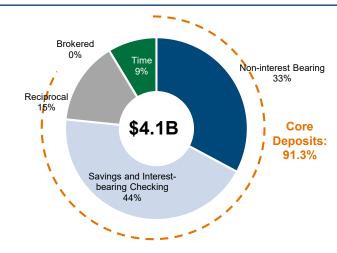
#### Annualized Home Sales (Thousands)



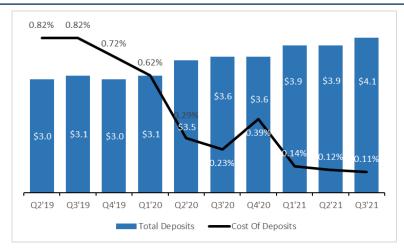
#### **Low Cost Deposit Franchise**

Focused on Core Deposit Growth

#### **Deposit Composition – 9/30/21**



#### Cost of Deposits (%)/Total Deposits (\$B)



Note: Core deposits defined as total deposits less maturity deposits.

#### **Deposit Highlights**

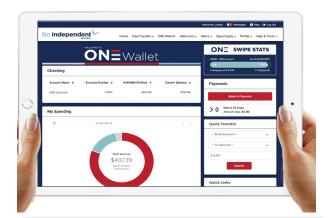
- Substantially core funding \$3.71 billion of nonmaturity deposit accounts (91.3% of total deposits).
- Total deposits increased \$374.7 million (13.8%) since 12/31/20 with non-interest bearing up \$143.6 million, savings and interest- bearing checking up \$277.3 million, reciprocal up \$40.0 million, time up \$24.7 million and brokered down \$110.9 million.
- Deposits by Customer Type:
  - Retail 50.6%
  - Commercial 35.2%
  - Municipal 14.3%

#### **Michigan Deposit Market Share**

Rank 2021	Institution	Deposits in Market (\$M)	Mkt. Share (%)				
1	JPMorgan Chase & Co.	74,621	23.9%				
2	Huntington Bancshares Inc.	39,892	12.8%				
3	Comerica Inc.	39,011	12.5%				
4	Bank of America Corp.	30,661	9.8%				
5	The PNC Financial Services Group Inc.	23,361	7.5%				
6	Fifth Third Bancorp	21,862	7.0%				
7	New York Community Bancorp Inc.	17,579	5.6%				
8	Citizens Financial Group Inc.	6,837	2.2%				
9	Independent Bank Corp.	3,929	1.3%				
10	Mercantile Bank Corp.	3,676	1.2%				
	Total for Institutions in Market \$284,645						

Data: S&P Global

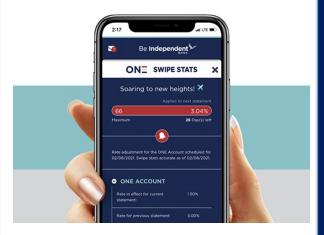
### **Digital Transformation**



#### **NEW FEATURES**

- All functionality within online banking can be done in the new IB ONE Wallet app.
- Customers can reset their own passwords in the app.
- Instantly transfer funds to other IB customers.
- IB Card Controls allows you to turn your debit card on or off, restrict transactions by category or dollar amount, and easily set up purchase alerts.

# ON=Wallet | ON=Wallet+|Treasury ON=



ONE Wallet+, available in Online Banking and through the IB ONE Wallet app, is a tool that allows you to consolidate multiple accounts, including other bank accounts, credit cards, and investment accounts into one place. You can create budgets, manage trends, and even set financial goals.

Our new ONE Swipe Stats allows you to guickly see how many debit card swipes you have made during the cycle, the current interest rate you are earning and the number of swipes to achieve the next interest rate tier.



#### **NEW FEATURES**

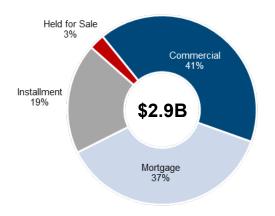
- Tokens have been replaced with Secure Browser, which is an isolated, safe Internet environment.
- Treasury ONE has a more simple and easier to use layout.
- ONE location to access your online services, remote deposit capture, lockbox, and sweep accounts.
- IB Treasury ONE mobile app has all of the same capabilities as accessing Online Banking from your computer.



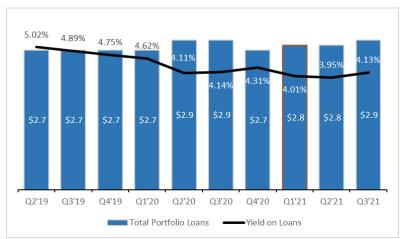
#### **Diversified Loan Portfolio**

Focused on High Quality Growth

#### Loan Composition – 9/30/21



#### Yield on Loans (%)/Total Portfolio Loans (\$B)



Note: Portfolio loans exclude loans HFS

#### **Lending Highlights**

- Portfolio loan changes in 3Q'21:
  - Commercial decreased \$21.7 million.
     PPP loan balances decreased \$81.7 million and totaled \$90.2 million at September 30, 2021.
  - Mortgage increased \$55.9 million.
  - Installment increased \$35.3 million.
- Mortgage loan portfolio weighted average FICO and LTV of 752 and 78%, respectively and average balance of \$208,140.
- Installment weighted average FICO of 760 and average balance of \$23,662.
- Commercial loan rate mix:
  - 54% fixed / 46% variable.
  - Indices 65% tied to Prime, 33% tied to LIBOR and 2% tied to a US Treasury rate.
- Mortgage loan (including HECL) rate mix:
  - 61% fixed / 39% adjustable or variable.
  - Indices 22% tied to Prime, 52% tied to LIBOR, 18% tied to a US Treasury rate and 7% tied to SOFR



#### **COVID-19 Programs – Loan Forbearances**

#### **Loan Forbearances**

		9/30/202	9/30/2021 6/30/2021		21	12/31/2020			6/30/2020			% Change from 6/30/20		
Loan Type	#	\$ (000's)	% of portfolio	#	\$ (000's)	% of portfolio	#	\$ (000's)	% of portfolio	#	\$ (000's)	% of portfolio	#	\$
Commercial	-	\$ -	0.0%	-	\$ -	0.0%	2	\$163	0.0%	386	\$210,486	15.4%	-100.0%	-100.0%
Mortgage	39	5,901	0.5%	82	12,416	1.2%	134	19,830	2.0%	388	81,212	7.8%	-89.9%	-92.7%
Installment	7	109	0.0%	18	327	0.1%	48	1,412	0.3%	280	7,459	1.6%	-97.5%	-98.5%
Total	46	\$6,011	0.2%	100	\$12,743	0.5%	184	\$21,405	0.8%	1054	\$299,157	10.4%	-95.6%	-98.0%
Loans serviced for others	64	\$7,986	0.3%	150	\$20,231	0.6%	288	\$42,897	1.4%	773	\$114,839	4.2%	-91.7%	-93.0%

#### **Highlights**

■ The table above reflects the status of loan forbearances. The percent of the loan portfolio is based on loan dollars.

#### Loan Forbearances:

- -Forbearance period is generally three months for mortgage and installment loans and three or six months for commercial loans.
- -Retail (mortgage and installment) loan forbearances are primarily principal & interest deferrals.
- -Commercial loan forbearances are primarily principal deferrals only.
- -Forbearance requests peaked in early June 2020 and have since significantly abated.

#### **COVID-19 Programs – Paycheck Protection Program ("PPP")**

#### **PPP Loan Portfolio**

	PPP – Round 1					
	9/	30/2021	6/3	31/2021	9/30/2020	
Description	#	(\$ in 000's)	#	(\$ in 000's)	#	(\$ in 000's)
Loans outstanding at quarter-end	20	\$ 1,262	298	\$ 42,315	2,117	\$261,182
Average loans outstanding for the quarter	n/a	14,599	n/a	78,747	n/a	261,543
Cumulative forgiveness applications submitted at quarter-end	2,085	260,015	1,882	231,715	197	-
Cumulative forgiveness applications approved at quarter-end	2,082	259,613	1,870	229,429	-	-
Net fees accreted into interest income during the quarter	n/a	381	n/a	981	n/a	1,321
Net unaccreted fees remaining at quarter-end	n/a	0	n/a	381	n/a	6,494
Average loan yield for the quarter	n/a	11.51%	n/a	5.98%	n/a	3.04%

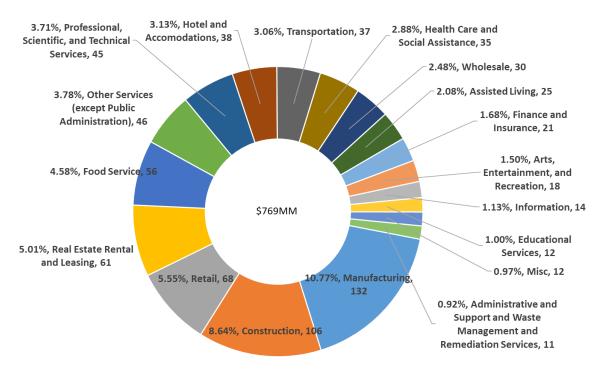
	PPP – Round 2					
	9/	30/2021	6/3	6/30/2021		/31/2021
Description	#	(\$ in 000's)	#	(\$ in 000's)	#	(\$ in 000's)
Loans outstanding at quarter-end	806	\$ 88,888	1,409	\$ 129,573	1,250	\$ 128,240
Average loans outstanding for the quarter	n/a	100,551	n/a	133,239	n/a	72,011
Cumulative forgiveness applications submitted at quarter-end	831	51,370	166	8,843	-	-
Cumulative forgiveness applications approved at quarter-end	810	50,535	164	8,828	-	-
Net fees accreted into interest income during the quarter	n/a	2,249	n/a	832	n/a	229
Net unaccreted fees remaining at quarter-end	n/a	3,178	n/a	5,429	n/a	5,454
Average loan yield for the quarter	n/a	9.17%	n/a	3.50%	n/a	2.25%

Note: PPP Round 1 loan activity began in the second quarter of 2020. PPP Round 2 loan activity began in the first quarter of 2021.

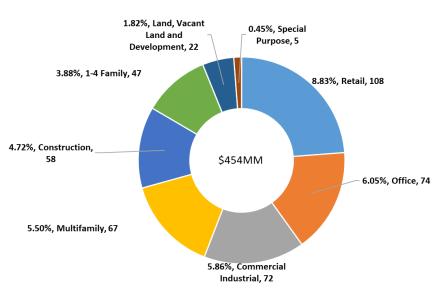


#### Commercial Loan Portfolio Concentrations

#### Loans by Industry as a % of Total Commercial Loans (\$ in millions)



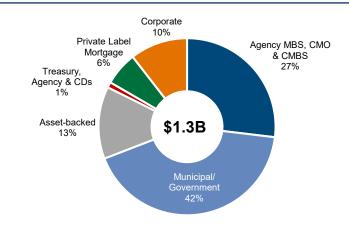
#### Investor RE by Collateral Type as a % of Total Commercial Loans (\$ in millions)



Note: \$769 million, or 62.9% of the commercial loan portfolio is C&I or owner occupied, while \$454 million, or 37.1% is investment real estate. The percentage concentrations are based on the entire commercial portfolio of \$1.223 billion as of September 30, 2021

#### **Investment Securities Portfolio**

#### **Investment Portfolio by Type (9/30/21)**



#### **Investment Securities Activity – 3Q'21**

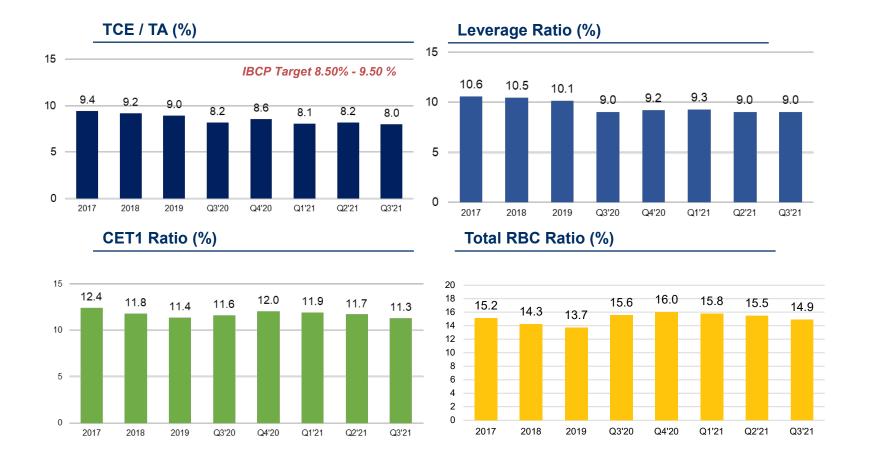
	Agency, Agency MBS, CMO & CMBS	Municipal /Govern- ment	Asset- backed	<u>Private</u> <u>Label</u> <u>Mortgage</u>	<u>Corp.</u>	<u>Total</u>			
	(Dollars in 000's)								
Purchases (at cost)	\$6,365	\$61,276	\$15,871	\$15,928	\$6,804	\$106,245			
Repayments	28,731	14,549	34,881	2,749	4,111	85,021			
Sales					999	999			
Purchases in 3Q'21									
Yield (TE)	1.42%	1.49%	1.16%	1.35%	2.86%	1.50%			
Duration	5.52%	5.99%	1.19%	3.52%	4.61%	4.78%			

#### **Highlights**

- High quality, liquid, diverse portfolio with relatively short duration.
- Fair value of \$1.35 billion, an increase of \$17.9 million in 3Q'21.
- Net unrealized gain of \$16.3 million, representing 1.23% of amortized cost.
- Portfolio ratings: 53% AAA rated (or backed by the U.S. Government); 29% AA rated; 8% A rated; 8% BAA rated and 2% unrated.
- 3.65 year estimated average duration with a weighted average yield of 1.88% (with TE gross up).
- Approximately 19.6% of the portfolio is variable rate.

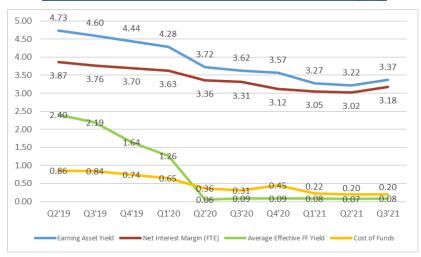
Long-Term Capital Priorities:

- a) Capital retention to support (i) organic growth and (ii) acquisitions; and
- b) Return of capital through (i) strong and consistent dividend and (ii) share repurchases



#### **Net Interest Margin/Income**

#### Yields, NIM and Cost of Funds (%)



#### **Net Interest Income (\$ in Millions)**



#### **Highlights**

- Interest rate sensitivity profile of the loan and securities portfolios, in combination with a low cost core deposit base, positions us as slightly asset sensitive.
- Net interest income increased \$2.4 million, or 7.7%, in 3Q'21 vs. 2Q'21 due primarily to a \$73.1 million increase in average interest earning assets and a 16 basis point increase in the net interest margin.
- Net interest margin was 3.18% during the third quarter of 2021, compared to 3.31% in the year-ago quarter and 3.02% in the second quarter of 2021.

#### **Linked Quarter Analysis**

**3Q'21 NIM Changes** 

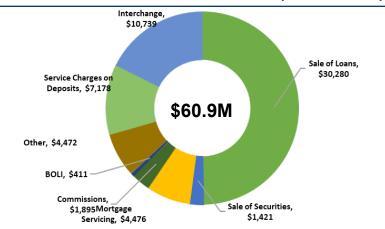
Q2'21	3.02%
Securities available for sale yield increase	0.01%
Accelerated discount accretion on commercial loans (PPP)	0.15%
Change in loan yield and mix excluding PPP	-0.01%
Decline in funding costs	0.01%
Q3'21	3.18%

#### **Linked Quarter Average Balances and FTE Rates**

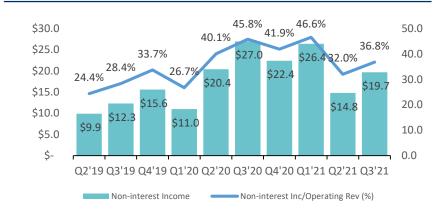
		3Q21			2Q21			Change	
	Avg Bal	Inc/Exp	Yield	Avg Bal	Inc/Exp	Yield	Avg Bal	Inc/Exp	Yield
				(\$	in thous and	s)			
Cash	\$57,153	\$23	0.16%	\$71,043	\$22	0.12%	(\$13,890)	\$1	0.04%
Investments	1,335,809	6,173	1.85%	1,292,983	5,847	1.81%	42,826	326	0.04%
Commercial loans	1,219,786	14,113	4.59%	1,278,844	13,447	4.22%	(59,058)	666	0.37%
Mortgage loans	1,140,485	10,571	3.71%	1,078,242	9,734	3.61%	62,243	837	0.10%
Consumer loans	543,429	5,467	3.99%	502,458	4,927	3.93%	40,971	540	0.06%
Earning assets	\$4,296,662	\$36,347	3.37%	\$4,223,570	\$33,977	3.22%	\$73,092	\$2,370	0.15%
Nonmaturity deposits	2,317,142	695	0.12%	2,260,172	689	0.12%	56,970	6	0.00%
Time deposits	314,394	395	0.50%	305,390	453	0.59%	9,004	(58)	-0.09%
Other borrowings	108,908	962	3.50%	108,863	964	3.55%	45	(2)	-0.05%
Costing funds	2,740,444	2,052	0.30%	2,674,425	2,106	0.32%	\$66,019	(\$54)	-0.02%
Free funds	\$1,556,218			\$1,549,145			\$7,073		
Net interest income		\$34,295			\$31,871			\$2,424	
Net interest margin			3.18%			3.02%			0.16%

#### **Strong Non-interest Income**

#### 2021 YTD Non-interest Income (thousands)



#### **Non-interest Income Trends (\$M)**



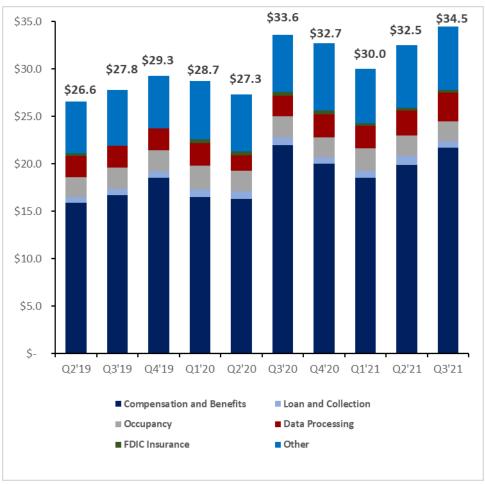
Source: Company documents.

#### **Highlights**

- Diverse sources of non-interest income, representing 36.8% of operating revenue in 3Q'21.
- 3Q'21 interchange income of \$4.2 million compared to \$3.4 million in the prior year quarter. This increase was primarily due to an increase in transaction volume and a new switch contract that was executed in the fourth quarter of 2020.
- Mortgage banking:
  - \$8.4 million in net gains on mortgage loans in 3Q'21 vs. \$20.2 million in the year ago quarter.
     A combination of lower mortgage loan sales volume, reduced profit margins and fair value adjustments led to this decrease.
  - \$453.8 million in mortgage loan originations in 3Q'21 vs. \$536.5 million in 3Q'20 and \$473.7 million in 2Q'21.
  - 3Q'21 mortgage loan servicing includes a \$0.6 million (\$0.02 per diluted share, after tax) increase in fair value adjustment due to price compared to a decrease of \$1.1 million (\$0.04 per diluted share, after tax) in the year ago quarter.

#### **Focus on Improved Efficiency**

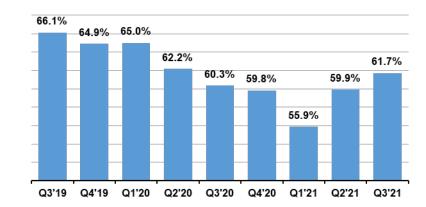
#### Non-interest Expense (\$M)



#### **Highlights**

- Compensation and employee benefits expense of \$21.7 million compared to \$22.0 in the prior year quarter.
  - Compensation (salaries and wages) increased \$1.2 million due to raises that were generally effective at the start of the year, increased overtime and staffing due primarily to the data processing conversion and some new positions (particularly new commercial lenders and related support staff).
  - \$2.1 million decrease in incentive compensation accrual due to the magnitude of the change from the prior respective linked quarter was much larger in 2020 resulting in a larger true up in 3Q/21.
  - Payroll taxes and employee benefits rose \$0.6 million due to higher health care costs (2020 was unusually low due to CVOID related lock-downs).
- Data processing costs increased \$0.8 million due primarily to new software and technology product/service additions as well as increase due to higher asset base.
- 3Q'21 non-interest expense included \$0.3 million of conversion related expenses (associated with core data processing conversion that was completed in May 2021).
- Opportunities exist to gain additional efficiencies as we continue to optimize our delivery channels.

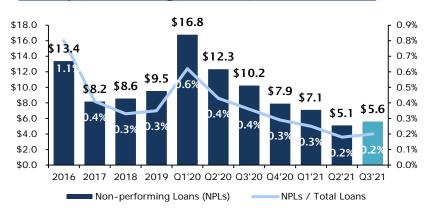
#### **Efficiency Ratio (4 quarter rolling average)**





#### **Credit Quality Summary**

#### Non-performing Loans (\$ in Millions)

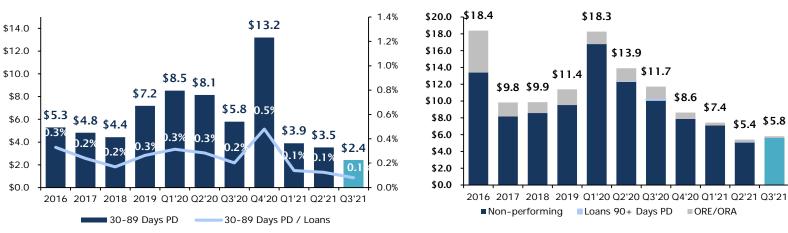


ORE/ORA (\$ in Millions)



#### 30 to 89 Days Delinquent (\$ in Millions)

#### Non-performing Assets (\$ in Millions)



Note 1: Non-performing loans and non-performing assets exclude troubled debt restructurings that are performing.

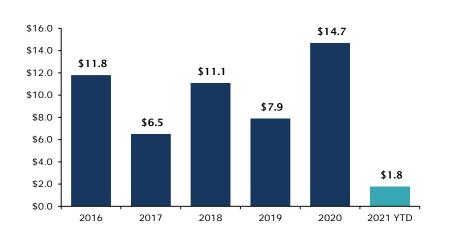
Note 2: 12/31/16 30 to 89 days delinquent data excludes \$1.63 million of payment plan receivables that were held for sale.

#### **Classified Assets and New Default Trends**

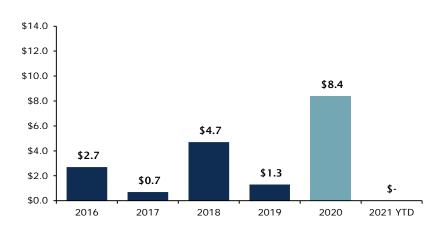
#### **Total Classified Assets**



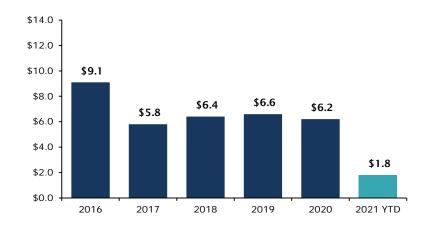
#### **Total Loan New Defaults**



#### **Commercial Loan New Defaults**



#### **Retail Loan New Defaults**



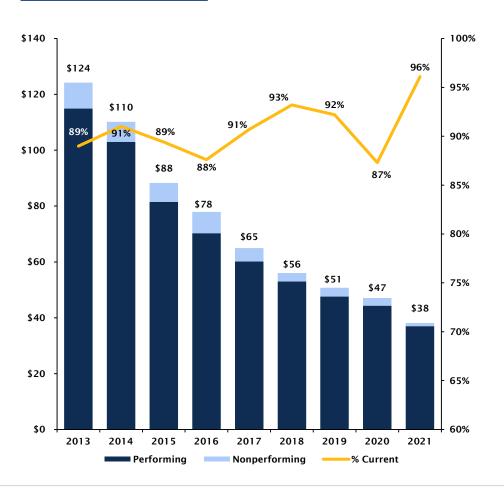
Note: Dollars all in millions.



#### **Troubled Debt Restructurings (TDRs)**

#### 96% of TDRs are Current

#### TDRs (\$ in Millions)



#### **TDR Highlights**

- Working with client base to maximize sustainable performance.
- The specific reserves allocated to TDRs totaled \$3.7 million at 9/30/21.
- A majority of our TDRs are performing under their modified terms but remain in TDR status for the life of the loan.
- 96.3% of TDRs are current as of 9/30/21.

#### Commercial TDR Statistics:

- 15 loans with \$4.7 million book balance.
- 100% performing.
- WAR of 5.14% (accruing loans).
- Well seasoned portfolio; all of the accruing loans are not only performing but have been for over a year since modification.

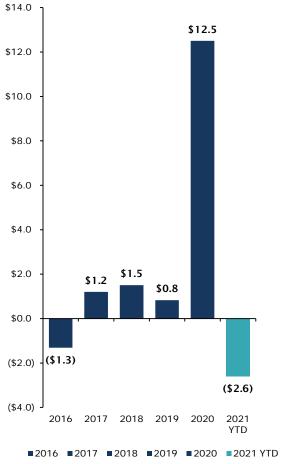
#### Retail TDR Statistics:

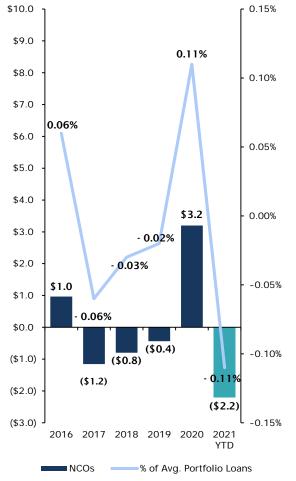
- 393 loans with \$33.2 million book balance.
- 96.4% performing.
- WAR of 4.04% (accruing loans).
- Well seasoned portfolio; 99% of accruing loans are not only performing but have been for over a year since modification.

#### **Credit Cost Summary**

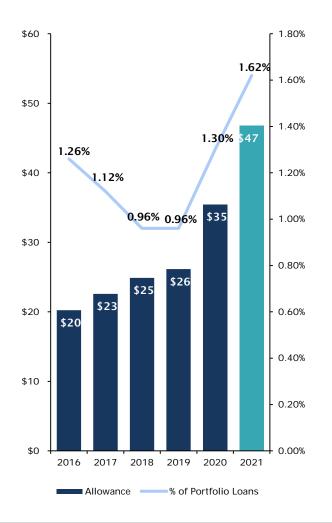
#### <u>Provision for Credit Losses</u> <u>Loan Net Charge-Offs/Recoveries</u>

## 14.0 1





#### **Allowance for Credit Losses**



Note: Dollars all in millions.

#### **2021 Outlook Update**

Category	Outlook
Lending	Continued growth  Loan payoffs related to the Paycheck Protection Program will make loan growth challenging in 2021. The goal of low (1%) single digit overall portfolio loan growth (5% - 7% excluding PPP impact), is based on increases in commercial loans (excluding PPP impact), mortgage loans and consumer loans. This growth forecast also assumes an improving Michigan economy.  Q3 Update: Total portfolio loans increased \$69.4 million (9.8% annualized) in Q3'21. Growth in retail (mortgage and installment) loans offset a decline in commercial loans that was due to a \$81.7 million decrease in PPP loan balances in 3Q'21. Excluding PPP loans, total portfolio loans grew at a 10.8% annualized rate during the first nine months of 2021, which was higher than our forecasted range.
Net Interest Income	Growth driven primarily by higher average earning assets IBCP goal of approximately 0.5% increase in net interest income (NII) over 2020. Expect the net interest margin (NIM) to trend lower (0.10% - 0.15%) in 2021 compared to full-year 2020. Primary driver is a reduction in earing asset yield. The forecast assumes no changes in the target federal funds rate in 2021 and long-term interest rates up very slightly over year end 2020 levels.  Q3 Update: 3Q'21 net interest income was \$1.8 million (5.8%) higher than the prior year quarter. The net interest margin was 3.18% for the quarter up 0.16% from the linked quarter and down 0.13% from the prior year quarter. This primary driver of the decrease in the net interest margin is a higher allocation to lower yielding assets (mix), lower yields on new loan volumes, and lower yields on securities available for sale.
Provision for Credit Losses	Steady asset quality metrics  Very difficult area to forecast. Future provision levels under CECL will be particularly sensitive to loan growth and mix, projected economic conditions, watch credit levels and loan default volumes. The allowance as a percentage of total loans was at 1.30% at 12/31/20. The initial (effective 1/1/2021) CECL adjustment is now expected to be approximately \$10.5 million to \$12.5 million. This CECL adjustment is still subject to certain final review procedures that will be completed in 1Q'21. A full year 2021 provision (expense) for credit losses of approximately 0.25% to 0.35% of average total portfolio loans would not be unreasonable.  Q3 Update: The impact from our CECL adoption was an increase to our beginning of the year allowance for credit losses of \$11.7 million which was within the disclosed range of \$10.5 million to 12.5 million. The provision for credit losses was a credit of \$0.6 million in 3Q'21 and was a credit of \$2.6 million for the first nine months of 2021. If credit quality trends persist it is likely that the full year provision for credit losses will be below our forecasted range of 0.25% to 0.35% of average total portfolio loans.
Non-interest Income	IBCP forecasted 2021 quarterly range of \$13 million to \$16 million with the total for the year down 30% to 35% from 2020 actual of \$80.7 million  Expect mortgage loan origination volumes in 2021 to be down by approximately 30%. Expect overall mortgage banking revenues (gain on sale and mortgage loan servicing) to decline in 2020 due to lower volume as well as margin on loans sold. Expect service charges on deposits and interchange income in 2021 to be collectively comparable to 2020 (i.e. a decline in servicing charges on deposits due to lower NSF fees to be largely offset by an increase in interchange income).  Q3 Update: Non-interest income totaled \$19.7 million in Q3'21, which was above the forecasted range. 3Q'21 mortgage loan originations, sales and gains totaled \$453.8 million, \$279.2 million and \$8.4 million, respectively. Mortgage loan servicing generated a gain of \$1.3 million in Q3'21 due primarily to a positive \$0.6 million fair value adjustment due to price. The mortgage loan pipeline continues to be solid although refinance activity is slowing down.
Non-interest Expenses	IBCP forecasted 2021 quarterly range of \$28.5 million to \$29.5 million with the total for the year down (4%-6%) from the 2020 actual of \$122.4 million.  Expect total compensation and employee benefits to be lower in 2021 compared to 2020 due primarily to a reduction in incentive compensation. Most other categories of non-interest expense expected to have small (1% to 2%) increases.  Q3 Update: Total non-interest expense was \$34.5 million in the third quarter of 2021, well above our \$28.5 million to \$29.5 million targeted quarterly range. Increases in compensation and employee benefits, data processing and conversion related expenses were the primary categories that caused actual non-interest expenses to exceed the target range.
Income Taxes	Approximately a 20% effective income tax rate in 2021. This assumes a 21% statutory federal corporate income tax rate during 2021. Q3 Update: Actual effective income tax rate of 18.8% and 18.5% for 3Q'21 and first nine months of 2021, respectively.
Share Repurchases	2021 share repurchase authorization at approximately 5% (1.1 million) of outstanding shares. Expect total share repurchases in 2021 at the mid-point of this authorization. Q3 Update: The Company repurchased 659,350 shares at an average price of \$20.89 during the first nine months of 2021.



#### **Strategic Initiatives**



#### Growth

- Serve consumers and businesses in our markets in an inclusive way with straight forward marketing and outreach efforts and fostering relationships and strong customer engagement.
- **Improve net interest income** via balanced loan growth, disciplined risk adjusted loan pricing and active management of deposit pricing.
- · Add new customers and grow revenue through outbound calling.
- Add new customers and grow revenue through the addition of new talented sales professionals in our existing markets.
- Supplement our organic growth initiatives via selective and opportunistic bank acquisitions and branch acquisitions.



#### **Talent Management**

- Create and maintain an engaged workforce through a culture and environment that promotes diversity, equity, inclusion and professional development.
- Empower and support our team members to serve our customers.
- Demonstrate that we are committed to the well-being of our team members who ensure our success. This entails recognizing and rewarding contributions, developing new talent via internships, providing coaching and development, and planning for succession and new opportunities.



#### **Process Improvement & Cost Controls**

- Enhance process improvement expertise, enabling all business lines and departments to streamline/automate operating processes and workflows.
- Successfully complete 2021 core conversion, capitalizing upon opportunity to streamline and improve bank processes.
- Leverage virtual capabilities to make more effective meetings, training and customer engagement.
- Optimize branch delivery channel including assessing existing locations, new locations, service hours, staffing, & workflow and leveraging our existing technology.
- Expand Digital Branch services.
- · Build/enhance dashboard reporting and business intelligence.



#### **Risk Management**

- Produce strong and consistent earnings and capital levels.
- Maintain good credit quality aided by strong proactive asset quality monitoring and problem resolution.
- Practice sound risk management with effective reporting to include fair banking and scenario planning.
- Actively manage and monitor liquidity and interest rate risk.
- Promote strong, independent & collaborative risk management, utilizing three layers of defense (business unit, risk management and internal audit).
- Ensure effective operational controls with special emphasis on cyber security, fraud prevention, core system conversion and regulatory compliance.
- Maintain effective relationships with regulators & other outside oversight parties.

# Question and Answer Session Closing Remarks Thank you for attending!

NASDAQ: IBCP